



NATO PARLIAMENTARY ASSEMBLY

ABRIDGED VERSION OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDING 31st DECEMBER 2016

AUDITED

ADOPTED BY THE PLENARY ASSEMBLY ON 29th MAY 2017

ACCOUNTING POLICIES

Note 1: The Organisation

The NATO Parliamentary Assembly (NATO PA) is a forum of parliamentarians from NATO member nations and associates and partner countries. It brings together European and North American legislators to debate and discuss issues of common interest and concern. The Assembly is entirely independent of NATO.

The Assembly's governing body is the Standing Committee, which is composed of the Head of each member delegation, the President, the Vice-Presidents, the Treasurer and the Secretary General. The International Secretariat under its Secretary General is responsible for all administration and the bulk of research and analysis that supports the Assembly's Committees, Sub-Committees and other groups.

Note 2: Significant Accounting Policies: the accounts are held on accrual and cash basis with no carry forwards.

Revenue Recognition: Calls for contributions from member countries are recorded in the same year as the budgets they relate to. Contributions received in advance, which relate to future budget years, are reported as year-end liabilities.

Expenditure Recognition: Expenditure is matched to the year in which the goods or services are received. However, some flexibility is applied over the year-end period to also include items where the goods have been ordered prior to year-end but shipments could not be received until the following month. All budgetary commitments are cancelled one month after year-end if goods have not been received.

Reserves and Provisions: Excess funds on hand at the end of a fiscal year belong to the contributors but are made available to the Assembly to cover expenses which may need to be met at an unknown future date. Each year, the Standing Committee, after considering the Treasurer's proposals, decides on the specific conditions governing how these reserves and provisions may be utilised in the future. Within that framework, management is granted advance permission to transfer these amounts to the budget and incur the expenditure. A separate financial statement summarising reserve fund and provision activity is prepared each year.

One special type of provision relates to voluntary contributions where donors have attached specific conditions as to what types of activities are to be funded. In these cases, the contribution is accounted for as being repayable to the contributor until the conditions relating to the expenditure are met.

Foreign Currency Translation: Foreign currency transactions are initially recorded in the accounts using NATO's official exchange rates. At year-end, all assets and liabilities denominated in foreign currencies are translated to Euros at official year-end rates. Exchange differences, both realised and unrealised, are recognised as current year income or expenditure.

Cash and Investments: Investments are comprised of operating bank accounts and short term deposits. Interest earned but not yet received at year-end is accrued and reported as current year income.

Property Plant and Equipment: Capital purchases are expensed to the budget in the year in which they occur. Listings of fixed assets are maintained, however, for insurance and internal control purposes.

Note 3: Property Plant and Equipment

Fixed assets owned by the Assembly are composed primarily of the following: the headquarters building, furniture, equipment, and 1 official vehicle.

The Assembly's headquarters, located on the Petit Sablon in Brussels, Belgium, was purchased in 1989 for Euro 1,549,334. Since that time, various renovations have taken place, which have significantly increased the amount of usable office space.

Statement of Financial Position at 31st December 2016

| ASSETS | | | LIABILITIES | | |
|------------------------------|-----------------------|-----------------------|--|-----------------------|-----------------------|
| | 2016 | 2015 | | 2016 | 2015 |
| <u>Current Assets</u> | | | <u>Current Liabilities</u> | | |
| Cash and Short-Term accounts | € 1,123,722.06 | € 868,637.52 | Creditors | € 47,079.21 | € 85,343.60 |
| Other Amounts Receivable | € 2,258.78 | € 3,038.81 | | | |
| Advance payments | € 26,059.71 | € 15,698.67 | <u>Advance Contributions</u> | | |
| Investment Fund | € 1,268,165.84 | € 1,264,686.66 | Contributions to next year budget paid in advance | € 739,862.00 | € 431,604.00 |
| Guarantees | € 5,251.39 | € 5,242.53 | | € 786,941.21 | € 516,947.60 |
| | <u>€ 2,425,457.78</u> | <u>€ 2,157,304.19</u> | | | |
| | | | <u>Reserves and Carryforwards</u> | | |
| | | | Emergency Fund | € 924,727.89 | € 924,727.89 |
| | | | Unemployment Fund | € 16,463.30 | € 16,463.30 |
| | | | Provisions | € 676,608.48 | € 676,608.48 |
| | | | Special Purpose Contributions | € 0.00 | € 3,361.06 |
| | | | | <u>€ 1,617,799.67</u> | <u>€ 1,621,160.73</u> |
| | | | Current Year Surplus | € 20,716.90 | € 19,195.86 |
| | | | | <u>€ 1,638,516.57</u> | <u>€ 1,640,356.59</u> |
| Total Assets | € 2,425,457.78 | € 2,157,304.19 | Total Liabilities, Reserves and Carryforwards | € 2,425,457.78 | € 2,157,304.19 |

Purchase value of the building in 1989: Euro 1,549,334

Statement of Financial Performance at 31st December 2016

| INCOME | | | EXPENDITURE | | |
|--|-----------------------|-----------------------|--|-----------------------|-----------------------|
| <u>ANNUAL BUDGET</u> | 2016 | 2015 | | 2016 | 2015 |
| Contributions | | | Expenditure | | |
| Contributions from Member Countries | € 3,698,825.00 | € 3,698,825.00 | Chapter 1 - Personnel Costs | € 2,667,347.53 | € 2,673,623.20 |
| NATO Subsidy | € 51,600.00 | € 51,600.00 | Chapter 2 - Operational Costs | € 406,061.85 | € 354,083.85 |
| | | | Chapter 3 - Sessions | € 353,549.39 | € 373,208.83 |
| | | | Chapter 4 - Missions, Seminars, External Relations | € 366,839.35 | € 410,526.39 |
| | <u>€ 3,750,425.00</u> | <u>€ 3,750,425.00</u> | | <u>€ 3,793,798.12</u> | <u>€ 3,811,442.27</u> |
| Financed By Provisions and Prior Year Surplus | | | | | |
| Update of the budget | € 19,195.86 | € 31,753.86 | | | |
| Use of provisions | € 0.00 | € 0.00 | | | |
| Funding Outreach Programme | | | | | |
| Swiss Ministry of Defence | € 48,361.06 | € 41,638.94 | | | |
| | <u>€ 67,556.92</u> | <u>€ 73,392.80</u> | | | |
| Total Budget for the Year | <u>€ 3,817,981.92</u> | <u>€ 3,823,817.80</u> | | | |
| Other Income | | | | | |
| Investment Income | € 3,717.22 | € 5,451.10 | | | |
| Interest on Term Deposits | € 2,105.43 | € 3,703.31 | | | |
| Gains (Losses) on Exchange | € -10,002.66 | € -3,139.22 | | | |
| Other Income | € 713.11 | € 805.14 | | | |
| | <u>€ -3,466.90</u> | <u>€ 6,820.33</u> | | | |
| Total Income | € 3,814,515.02 | € 3,830,638.13 | Total Expenditure | € 3,793,798.12 | € 3,811,442.27 |
| | | | Excess of Receipts over Expenditure | € 20,716.90 | € 19,195.86 |

Cash Flow Statement

| Cash flow from operating activities | 2016 | 2015 |
|--|-----------------------|-----------------------|
| Receipts | | |
| Contributions Received | € 4,058,683.00 | € 3,759,246.00 |
| Funding Other Contributions | € 45,000.00 | € 45,000.00 |
| Other Income | € -3,364.13 | € 10,781.31 |
| Total Receipts: | € 4,100,318.87 | € 3,815,027.31 |
| Payments | | |
| Personnel Costs | € 2,667,347.53 | € 2,673,623.20 |
| Operational Costs | € 1,174,407.62 | € 1,121,550.58 |
| Total Payments: | € 3,841,755.15 | € 3,795,173.78 |
| NET increase/decrease in cash and cash equivalents: | € 258,563.72 | € 19,853.53 |
| Cash and cash equivalents at the beginning of the period: | € 2,133,324.18 | € 2,113,470.65 |
| Cash and cash equivalents at the end of the period: | € 2,391,887.90 | € 2,133,324.18 |
| Balance: | € 258,563.72 | € 19,853.53 |

Statement of Reserve funds and Provisions at 31st December 2016

| | Opening Balances | Approved allocations | Revised Balances | Current Year Contributions | Additional Budget | Transferred to Current Year Budget | Revised Budget | Current Year Budget Expenditure | Other Income | Transfer Next Year's budget | Ending Balance |
|--|-----------------------|----------------------|-----------------------|----------------------------|--------------------|------------------------------------|-----------------------|---------------------------------|--------------------|-----------------------------|-----------------------|
| Provisions | | | | | | | | | | | |
| Provision Chapter 1 | € 129,265.85 | € 0.00 | € 129,265.85 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 129,265.85 |
| Provision Chapter 2 | € 72,425.99 | € 0.00 | € 72,425.99 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 72,425.99 |
| Provision Chapter 3 | € 151,408.45 | € 0.00 | € 151,408.45 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 151,408.45 |
| Provision Chapter 4 | € 323,508.19 | € 0.00 | € 323,508.19 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 323,508.19 |
| Total | € 676,608.48 | € 0.00 | € 676,608.48 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 676,608.48 |
| Special Purpose Contributions | | | | | | | | | | | |
| Rose-Roth Programme - Swiss MOD funds 2015 | € 3,361.06 | € 0.00 | € 3,361.06 | € 0.00 | € 3,361.06 | € -3,361.06 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 |
| Rose-Roth Programme - Swiss MOD funds 2016 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 45,000.00 | € -45,000.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 |
| Total | € 3,361.06 | € 0.00 | € 3,361.06 | € 0.00 | € 48,361.06 | € -48,361.06 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 |
| Reserve Funds | | | | | | | | | | | |
| Emergency Fund | € 924,727.89 | € 0.00 | € 924,727.89 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 924,727.89 |
| Unemployment Fund | € 16,463.30 | € 0.00 | € 16,463.30 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 16,463.30 |
| Total | € 941,191.19 | € 0.00 | € 941,191.19 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 941,191.19 |
| TOTAL (Headings I,II,III) | € 1,621,160.73 | € 0.00 | € 1,621,160.73 | € 0.00 | € 48,361.06 | € -48,361.06 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 1,617,799.67 |
| ANNUAL BUDGET | | | | | | | | | | | |
| Update of the budget | € 0.00 | € 19,195.86 | € 19,195.86 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 |
| Allocation of Prior Year surplus | € 19,195.86 | € -19,195.86 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 |
| Current Year Operations - Normal Budget | € 0.00 | € 0.00 | € 0.00 | € 3,750,425.00 | € 19,195.86 | € 48,361.06 | € 3,817,981.92 | € 3,793,798.12 | € -3,466.90 | € 0.00 | € 20,716.90 |
| TOTAL (Heading IV) | € 19,195.86 | € 0.00 | € 19,195.86 | € 3,750,425.00 | € 19,195.86 | € 48,361.06 | € 3,817,981.92 | € 3,793,798.12 | € -3,466.90 | € 0.00 | € 20,716.90 |
| GRAND TOTAL (Headings I, II, III, IV) | € 1,640,356.59 | € 0.00 | € 1,640,356.59 | € 3,750,425.00 | € 67,556.92 | € 0.00 | € 3,817,981.92 | € 3,793,798.12 | € -3,466.90 | | € 1,638,516.57 |
| - see Income and expenditure table for details | | | | | | | | | | | |

| Revised Budget 2015 | Expenses 2015 | Revised Budget 2016 | Expenses 2016 | Saving | % Rev. Budget | |
|---|-----------------------|-----------------------|-----------------------|------------|---------------|--|
| BREAKDOWN OF EXPENDITURE FOR FINANCIAL YEAR 2016 | | | | | | |
| CHAPTER 1 - PERSONNEL COSTS | | | | | | |
| € 2,059,125.00 | € 2,053,307.77 | € 2,049,125.00 | € 2,048,380.97 | € 744.03 | 99.96% | Article 1 - Gross Salaries |
| € 461,500.00 | € 460,486.55 | € 450,800.00 | € 450,757.55 | € 42.45 | 99.99% | Article 2 - Additional salary costs |
| € 8,150.00 | € 8,131.44 | € 19,850.00 | € 19,842.68 | € 7.32 | 99.96% | Article 3 - Recruitment expenses |
| € 50,600.00 | € 50,529.11 | € 68,350.00 | € 68,314.40 | € 35.60 | 99.95% | Article 4 - Expenditure related to staff |
| € 26,900.00 | € 26,736.53 | € 6,000.00 | € 5,571.02 | € 428.98 | 92.85% | Article 5 - External consultants and temporary staff |
| € 0.00 | € 0.00 | € 0.00 | € 0.00 | € 0.00 | 0.00% | Article 6 - Financial control and advice |
| € 450.00 | € 417.38 | € 3,750.00 | € 3,717.50 | € 32.50 | 99.13% | Article 7 - Legal advisers |
| € 75,000.00 | € 74,014.42 | € 71,150.00 | € 70,763.41 | € 386.59 | 99.46% | Article 8 - Research assistants programme |
| € 2,681,725.00 | € 2,673,623.20 | € 2,669,025.00 | € 2,667,347.53 | € 1,677.47 | 99.94% | TOTAL CHAPTER 1 |

| Revised Budget 2015 | Expenses 2015 | Revised Budget 2016 | Expenses 2016 | Saving | % Rev. Budget | |
|---------------------|---------------------|---------------------|---------------------|------------|---------------|---|
| € 106,750.00 | € 106,731.64 | € 105,695.86 | € 105,474.75 | € 221.11 | 99.79% | Article 1 - Expenditure on headquarters |
| € 6,400.00 | € 6,327.28 | € 6,400.00 | € 6,335.95 | € 64.05 | 99.00% | Article 2 - Insurances |
| € 13,150.00 | € 13,129.89 | € 24,600.00 | € 24,583.58 | € 16.42 | 99.93% | Article 3 - Contracts concerning security |
| € 12,200.00 | € 12,141.77 | € 15,000.00 | € 14,819.25 | € 180.75 | 98.80% | Article 4 - Postage and telephone costs |
| € 12,100.00 | € 12,029.08 | € 15,500.00 | € 15,412.92 | € 87.08 | 99.44% | Article 5 - Administration costs and office supplies |
| € 8,150.00 | € 8,126.76 | € 9,900.00 | € 5,779.38 | € 120.62 | 97.96% | Article 6 - Small office equipment and furniture |
| € 9,000.00 | € 8,917.56 | € 9,000.00 | € 8,860.27 | € 139.73 | 98.45% | Article 7 - Rental and maintenance of photocopiers |
| € 43,590.00 | € 43,511.56 | € 43,700.00 | € 43,654.83 | € 45.17 | 99.90% | Article 8 - Computer equipment |
| € 7,600.00 | € 7,565.85 | € 14,100.00 | € 13,981.95 | € 118.05 | 99.16% | Article 9 - Transport |
| € 90,000.00 | € 89,862.74 | € 122,600.00 | € 122,594.58 | € 5.42 | 100.00% | Article 10 - Documents |
| € 27,850.00 | € 27,836.64 | € 25,900.00 | € 25,889.30 | € 10.70 | 99.96% | Article 11 - Library |
| € 17,910.00 | € 17,903.08 | € 18,700.00 | € 18,675.09 | € 24.91 | 99.87% | Article 12 - Representation, hospitality, receptions |
| € 354,700.00 | € 354,083.85 | € 407,095.86 | € 406,061.85 | € 1,034.01 | 99.75% | TOTAL CHAPTER 2 |

| |
|------------------------------------|
| CHAPTER 2 - OPERATING COSTS |
|------------------------------------|

| Revised Budget 2015 | Expenses 2015 | Revised Budget 2016 | Expenses 2016 | Saving | % Rev. Budget |
|---------------------|---------------------|---------------------|---------------------|-------------|---------------|
| € 17,000.00 | € 16,942.48 | € 15,000.00 | € 13,253.74 | € 1,746.26 | 88.36% |
| € 124,700.00 | € 124,052.31 | € 135,000.00 | € 132,815.26 | € 2,184.74 | 98.38% |
| € 198,000.00 | € 195,512.27 | € 184,500.00 | € 175,301.43 | € 9,198.57 | 95.01% |
| € 3,700.00 | € 3,624.59 | € 3,500.00 | € 2,618.37 | € 881.63 | 74.81% |
| € 33,100.00 | € 33,077.18 | € 30,000.00 | € 29,560.59 | € 439.41 | 98.54% |
| € 376,500.00 | € 373,208.83 | € 368,000.00 | € 353,549.39 | € 14,450.61 | 96.07% |

| |
|-----------------------------|
| CHAPTER 3 - SESSIONS |
|-----------------------------|

Article 1 - Standing Committee meeting - Paris, France

Article 2 - Spring Session - Tirana, Albania

Article 3 - Annual Session - Istanbul, Turkey

Article 4 - Joint Committee Meeting - Brussels, Belgium

Article 5 - Preparation of future sessions

TOTAL CHAPTER 3

| Revised Budget 2015 | Expenses 2015 | Revised Budget 2016 | Expenses 2016 | Saving | % Rev. Budget | |
|--|-----------------------|-----------------------|-----------------------|-------------|---------------|--|
| CHAPTER 4 - MISSIONS, SEMINARS AND EXTERNAL RELATIONS | | | | | | |
| € 16,010.00 | € 16,006.00 | € 13,500.00 | € 11,777.77 | € 1,722.23 | 87.24% | Article 1 - Committee on the Civil Dimension of Security |
| € 12,650.00 | € 12,639.00 | € 18,000.00 | € 16,916.41 | € 1,083.59 | 93.98% | Article 2 - Defence and Security Committee |
| € 16,720.00 | € 16,701.94 | € 18,000.00 | € 16,694.22 | € 1,305.78 | 92.75% | Article 3 - Economics and Security Committee |
| € 21,080.00 | € 21,075.63 | € 24,000.00 | € 23,992.84 | € 7.16 | 99.97% | Article 4 - Political Committee |
| € 16,540.00 | € 16,537.60 | € 21,150.00 | € 21,136.03 | € 13.97 | 99.93% | Article 5 - Science and Technology Committee |
| € 6,350.00 | € 6,311.27 | € 6,000.00 | € 4,779.20 | € 1,220.80 | 79.65% | Article 6 - Any additional meeting |
| € 79,719.73 | € 79,628.83 | € 68,558.81 | € 68,328.77 | € 230.04 | 99.66% | Article 7 - Rose-Roth Seminars and Outreach programmes |
| € 19,350.00 | € 19,213.70 | € 30,550.00 | € 30,508.22 | € 41.78 | 99.86% | Article 8 - Mediterranean and Middle East Special Group |
| € 12,600.00 | € 12,595.58 | € 13,150.00 | € 13,141.14 | € 8.86 | 99.93% | Article 9 - Parliamentary Transatlantic Forum |
| € 120,304.21 | € 120,301.80 | € 108,352.25 | € 108,340.55 | € 11.70 | 99.99% | Article 10 - Interpretation costs for all meetings |
| € 18,000.00 | € 17,970.56 | € 3,000.00 | € 2,103.18 | € 896.82 | 70.11% | Article 11 - Press and Communication |
| € 0.00 | € 0.00 | € 2,500.00 | € 2,099.37 | € 400.63 | 83.97% | Article 12 - President |
| € 31,500.00 | € 31,492.25 | € 26,800.00 | € 26,752.34 | € 47.66 | 99.82% | Article 13 - Secretary General |
| € 14,700.00 | € 14,684.69 | € 20,300.00 | € 20,269.31 | € 30.69 | 99.85% | Article 14 - Deputy Secretaries General |
| € 25,368.86 | € 25,367.54 | € 0.00 | € 0.00 | € 0.00 | 0.00% | Article 15 - NATO PA 60th Anniversary |
| € 410,892.80 | € 410,526.39 | € 373,861.06 | € 366,839.35 | € 7,021.71 | 98.12% | TOTAL CHAPTER 4 |
| € 3,823,817.80 | € 3,811,442.27 | € 3,817,981.92 | € 3,793,798.12 | € 24,183.80 | 99.37% | GRAND TOTAL |

National contributions

| Member Country | Contribution | Received | |
|----------------|--------------------|------------|--------------------|
| | | Date | € |
| Albania | € 3,096 | 29/06/2016 | € 3,096 |
| Belgium | € 71,520 | 15/03/2016 | € 71,520 |
| Bulgaria | € 12,066 | 31/03/2016 | € 12,066 |
| Canada | € 244,463 | 20/11/2015 | € 244,463 |
| Croatia | € 10,701 | 02/03/2016 | € 10,701 |
| Czech Republic | € 34,728 | 17/05/2016 | € 9,922 |
| | | 27/06/2016 | € 24,806 |
| Denmark | € 43,753 | 02/11/2015 | € 43,753 |
| Estonia | € 4,013 | 01/03/2016 | € 4,013 |
| France | € 393,329 | 22/01/2016 | € 152,961 |
| | | 15/02/2016 | € 240,368 |
| Germany | € 541,878 | 15/01/2016 | € 180,626 |
| | | 27/01/2016 | € 90,313 |
| | | 15/06/2016 | € 180,626 |
| | | 01/07/2016 | € 90,313 |
| Greece | € 40,221 | 22/02/2016 | € 40,221 |
| Hungary | € 25,563 | 28/04/2016 | € 25,563 |
| Iceland | € 1,920 | 25/01/2016 | € 1,920 |
| Italy | € 311,104 | 23/06/2016 | € 311,104 |
| Latvia | € 5,511 | 04/02/2016 | € 5,511 |
| Lithuania | € 8,437 | 22/12/2015 | € 8,437 |
| Luxembourg | € 5,175 | 29/01/2016 | € 5,175 |
| Netherlands | € 117,637 | 16/11/2015 | € 117,637 |
| Norway | € 62,854 | 04/02/2016 | € 62,854 |
| Poland | € 100,301 | 27/06/2016 | € 100,301 |
| Portugal | € 36,241 | 04/03/2016 | € 36,241 |
| Romania | € 39,674 | 01/06/2016 | € 39,674 |
| Slovakia | € 17,314 | 07/12/2015 | € 17,314 |
| Slovenia | € 7,849 | 08/01/2016 | € 7,849 |
| Spain | € 213,807 | 30/03/2016 | € 213,807 |
| Turkey | € 162,301 | 30/06/2016 | € 162,301 |
| United Kingdom | € 364,279 | 25/01/2016 | € 364,279 |
| United States | € 819,090 | 17/06/2016 | € 819,090 |
| NATO Subsidy | € 51,600 | 20/07/2016 | € 51,600 |
| Total | € 3,750,425 | | € 3,750,425 |

1) within the budget

| | Chapter/Article | Transfer | Balance after transfer |
|-------------|---|---------------|------------------------|
| FROM | Chapter 1 - Art. 2 Additional Salary costs € 471,000.00 | - € 20,200.00 | € 450,800.00 |
| TO | Chapter 1 - Art. 3 Recruitment Expenditure € 15,000.00 | + € 4,850.00 | € 19,850.00 |
| TO | Chapter 1 - Art. 4 Expenditure related to staff € 53,000.00 | + € 15,350.00 | € 68,350.00 |
| FROM | Chapter 1 - Art. 8 Research Assistants Programme € 75,000.00 | - € 250.00 | € 74,750.00 |
| TO | Chapter 1 - Art. 7 Legal advisers € 3,500.00 | + € 250.00 | € 3,750.00 |
| FROM | Chapter 1 - Art. 1 Salaries € 2,059,125.00 | - € 10,000.00 | € 2,049,125.00 |
| FROM | Chapter 1 - Art. 5 Temporary staff and consultants € 15,000.00 | - € 9,000.00 | € 6,000.00 |
| FROM | Chapter 1 - Art. 8 Research Assistants Programme € 74,750.00 | - € 3,600.00 | € 71,150.00 |
| TO | Chapter 2 - Art. 10 Documents € 100,000.00 | + € 22,600.00 | € 122,600.00 |
| FROM | Chapter 2 - Art. 2 Insurances € 7,500.00 | - € 1,100.00 | € 6,400.00 |
| FROM | Chapter 2 - Art. 5 Administration cost and office supplies € 16,500.00 | - € 1,000.00 | € 15,500.00 |
| FROM | Chapter 2 - Art. 9 Transport € 14,600.00 | - € 500.00 | € 14,100.00 |
| FROM | Chapter 2 - Art. 11 Library € 27,000.00 | - € 1,100.00 | € 25,900.00 |
| TO | Chapter 2 - Art. 12 Representation, hospitality € 15,000.00 | + € 3,700.00 | € 18,700.00 |

2) from external funding

| | Chapter/Article | Transfer | Balance after transfer |
|-------------|---|---------------|------------------------|
| FROM | Chapter 2 - Art. 6 Small office equipment and furniture € 11,500.00 | - € 5,600.00 | € 5,900.00 |
| FROM | Chapter 2 - Art. 7 Photocopiers € 14,000.00 | - € 5,000.00 | € 9,000.00 |
| TO | Chapter 2 - Art. 3 Contract concerning security € 14,000.00 | + € 10,600.00 | € 24,600.00 |
| FROM | Chapter 3 - Art. 3 Annual Session € 205,000.00 | - € 20,500.00 | € 184,500.00 |
| TO | Chapter 2 - Art. 1 Expenditure on Headquarters € 85,195.86 | + € 20,500.00 | € 105,695.86 |
| FROM | Chapter 4 - Art. 7 Rose-Roth and Outreach Programme € 75,000.00 | - € 39,450.00 | € 35,550.00 |
| TO | Chapter 4 - Art. 4 Political Committee € 18,000.00 | + € 6,000.00 | € 24,000.00 |
| TO | Chapter 4 - Art. 5 Science and Technology Committee € 13,500.00 | + € 7,650.00 | € 21,150.00 |
| TO | Chapter 4 - Art. 8 Mediterranean and Middle East Special Group € 20,000.00 | + € 10,550.00 | € 30,550.00 |
| TO | Chapter 4 - Art. 9 Transatlantic Forum € 12,500.00 | + € 650.00 | € 13,150.00 |
| TO | Chapter 4 - Art. 10 Interpretation Cost € 80,000.00 | + € 13,000.00 | € 93,000.00 |
| TO | Chapter 4 - Art. 13 Secretary General € 25,500.00 | + € 1,300.00 | € 26,800.00 |
| TO | Chapter 4 - Art. 14 Deputy Secretary General € 20,000.00 | + € 300.00 | € 20,300.00 |

| | | | |
|-----------|--|--------------------|---------------------|
| | Swiss MOD Funding | € 48,361.06 | |
| TO | Chapter 4 - Art. 7 Rose-Roth and Outreach Programme € 35,550.00 | + € 33,008.81 | € 68,558.81 |
| TO | Chapter 4 - Art. 10 Interpretation Cost € 93,000.00 | + € 15,352.25 | € 108,352.25 |